

August 10, 2009

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Dear Teachers,

I hope that your vacation has been enjoyable and relaxing, and that you have accomplished the goals that you set this summer.

On July 31, 2009, I enthusiastically began my new assignment as the principal of John Muir Middle School. I am truly excited about all of the instructional goals that we will accomplish during the 2009-2010 school year. I look forward to meeting each of you and **welcome** you back to another exciting school year.

My **goals** for the 2009-2010 school year are:

To provide a model of leadership that is transparent, structured, consistent, and accountable;

To observe all classroom instruction and to support the establishment of a challenging and rigorous instructional program that emphasizes high academic achievement and accountability for all stakeholders.

To provide a safe and positive school environment which supports the District's School Wide Positive Behavior Policy (SWBP).

To provide leadership in a positive direction as the PLE's develop and;

To embrace and encourage teacher innovation as we collaboratively build a positive school culture.

Tuesday, September 8, 2009 is a Pupil Free Day and teachers are expected to return to school ready to teach. Classroom instruction will begin on Wednesday, September 9, 2009. You may wish to come to school prior to September 8, 2009 to get a head start on preparing your classrooms for the students' return.

On the first day of school and throughout the 2009-2010 school year, **please** encourage **all** students to observe the **school's uniform policy and code of conduct**. Please, emphasize to your students the importance of safe and respectful interactions with all staff, and their peers. I encourage you to join me this year in renewing the school spirit by purchasing and wearing a brand new John Muir polo shirt. For your convenience all school spirit items may be purchased at the student store.

Please remember that we are all professional educators and are role models to the students at John Muir, and, Please join me in setting your expectations for high academic achievement, daily attendance, punctuality, and respectful behavior at all times. We are all responsible for establishing a clean, healthy, and safe learning environment for the positive academic growth and development of all our students.

Sincerely yours,

Miranda Ra'oof